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January 4, 2016

Ms. Susan A. Lucas, President  
Northwest Rubber Extruders, Inc.  
11155 SW Denney Rd  
Beaverton, OR 97008

RE: Application for Recognition of Interstate DBE Certification

Dear Ms. Lucas:

We are pleased to inform Norwest Rubber Extruders, Inc.'s (NRE) that its application to the Disadvantaged Business Enterprise (DBE) Program has been approved. In accordance with 49 Code of Federal Regulations (CFR) Part 26, NRE is now certified as a DBE with the Texas Department of Transportation (TxDOT) and the Texas Unified Certification Program (TUCP). NRE can now bid statewide as a DBE on federally assisted contracts in the following work category:

**Miscellaneous: All Other Rubber Product Manufacturing, Rubber Goods, Mechanical (i.e., Extruded, Lathe-Cut, Molded), Manufacturing, All Other Rubber Product Manufacturing, Gasket, Packing, and Sealing Devices Manufacturing, Industrial Supplies (Except Disposable Plastics, Paper) Merchant Wholesalers [NAICs Codes: 812930, 485310, 485991, 624120, 561790]**

NRE must perform a Commercially Useful Function (CUF) to satisfy DBE contract goals on federally-funded transportation-related projects. NRE performs a CUF when it is responsible for the execution of the work of the contracts and is carrying out its responsibilities by actually performing, managing and supervising the work involved. NRE is also responsible for negotiating price, determining quality and quantity, ordering, paying for, and installing (where applicable) the materials and supplies needed to accomplish the contract. TxDOT, and any of the TUCP certifying agencies, reserve the right to review NRE's certification at any time it is determined that such a review is warranted.

NRE is required to submit a no-change affidavit form and supporting documents on the anniversary of its DBE certification. TxDOT will notify NRE at the email address listed in the TUCP directory at [www.txdot.txdotcms.com](http://www.txdot.txdotcms.com). As such, it is NRE's responsibility to notify this office of any changes in ownership, management control, or contact information. Failure to comply with these requirements will indicate NRE's failure to cooperate under 49 CFR §26.109(c) and TxDOT will initiate decertification efforts.

Please contact this office at (512) 416-4700 and refer to Vendor Number 26274 if you have any questions.

Sincerely,

  
Michael D. Bryant  
Director, Office of Civil Rights

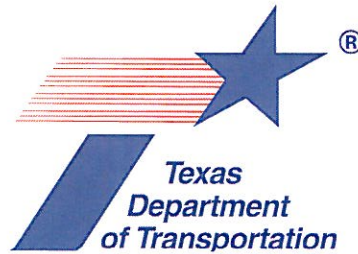


NOTE: The TUCP includes the City of Austin, Corpus Christi Regional Transportation Authority, City of Houston, North Central Texas Regional Certification Agency, and South Central Texas Regional Certification Agency.

**OUR GOALS**

MAINTAIN A SAFE SYSTEM ▪ ADDRESS CONGESTION ▪ CONNECT TEXAS COMMUNITIES ▪ BEST IN CLASS STATE AGENCY

*An Equal Opportunity Employer*



## **Disadvantaged Business Enterprise Program**

This certifies that the following listed firm is certified as a **DBE** in accordance with Federal Regulations 49 CFR, Part 26

**Northwest Rubber Extruders, Inc. (VN 26274)**

*This Certificate is subject to suspension or revocation, and DBE information verification annually, upon the anniversary month.*

*Current certification information will be listed in the Texas Unified Certification Program (TUCP) Directory. The TUCP Directory website is [www.txdot.txdotcms.com](http://www.txdot.txdotcms.com)*

January 4, 2016  
Date issued

  
Michael D. Bryant, Director  
Office of Civil Rights